

Okemos Public Schools Board of Education Meeting 2022 Bond Proposal May 23, 2022







- Goal + Tonight's Agenda
- Overview of New Survey Results
- Overview of Potential Paths
- Board Discussion
- Board Action + Next Steps







Goal + Tonight's Agenda

OKEMOS PUBLIC SCHOOLS

Goal:

 Board approval to move forward with Treasury application for November 2022 bond proposal

Tonight's Agenda:

- Refresh of the opportunity
- Overview of new survey results
- Discussion of two paths for the bond proposal:
 - Steering Committee Recommendation
 - Steering Committee Recommendation with Cornell at Cornell Road
- Board action + discussion of next steps



Once in a Generation Opportunity Finding a path forward together...



- Zero mill increase generating \$275 Million no change to current tax rate
- Three new, expanded buildings replacing Cornell Elementary,
 Chippewa Middle School + Kinawa Middle School
- Other expansion + renovation to relieve overcrowding from persistent enrollment growth + provide future-ready learning updates to aging academic, fine arts + athletics spaces
- Projects district-wide to address pressing needs to keep students warm, safe + dry
- Replacement of furniture where needed district-wide





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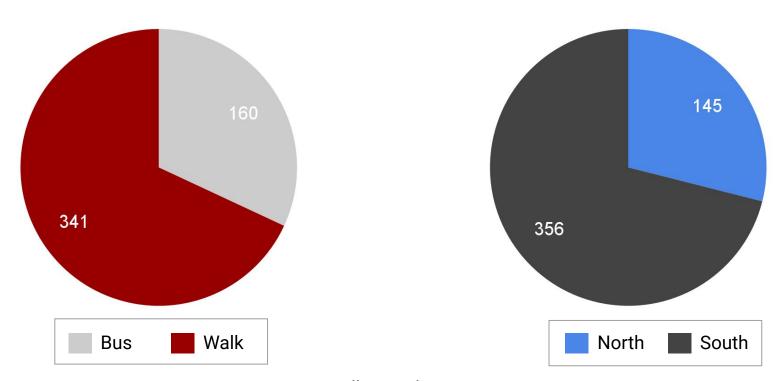






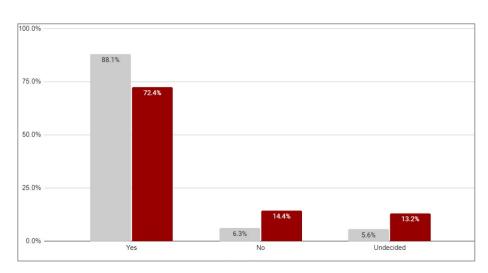
Survey Results OPS Survey of Cornell Families by Segment

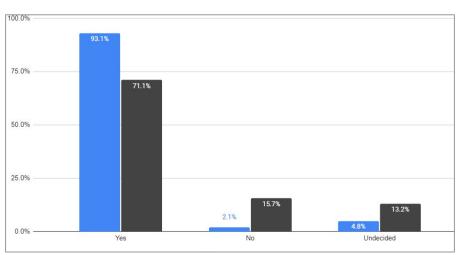




Survey Results Do you support a new building for Cornell?





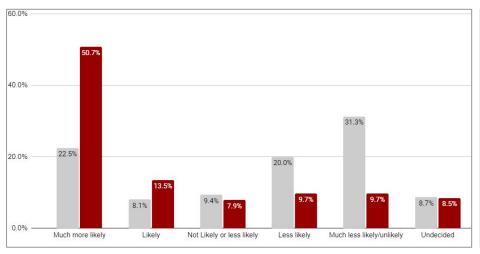


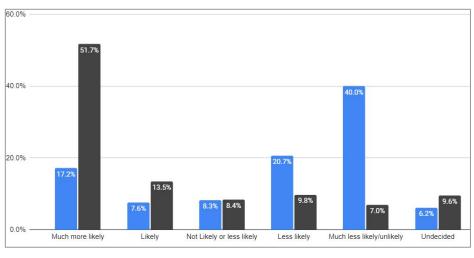




Survey Results Are you more or less likely to support a new building for Cornell at the current Cornell site?





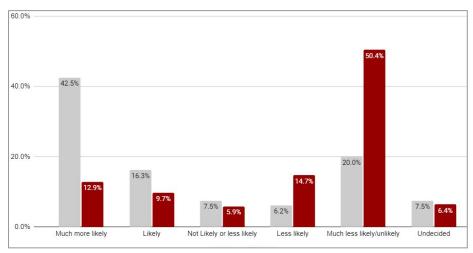


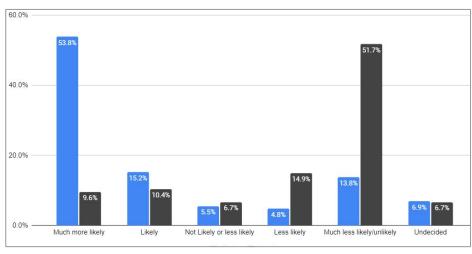
Bus Walk

North South

Survey Results Are you more or less likely to support a new building for Cornell at the Powell Road site?





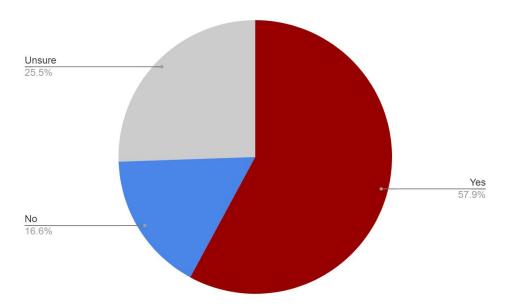


Bus Walk

North South

Survey Results Do you support the demolition of Cornell and other unused buildings to be returned to greenspace?

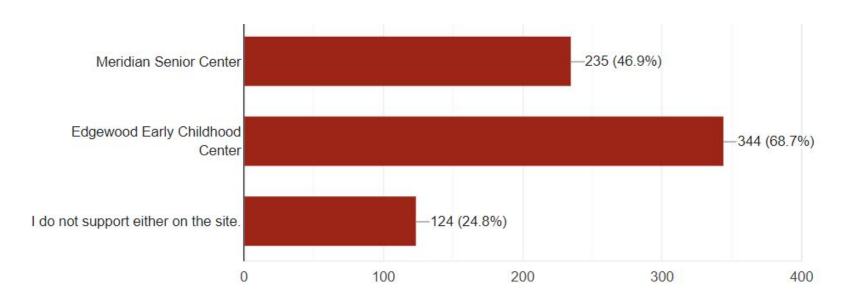




Survey Results



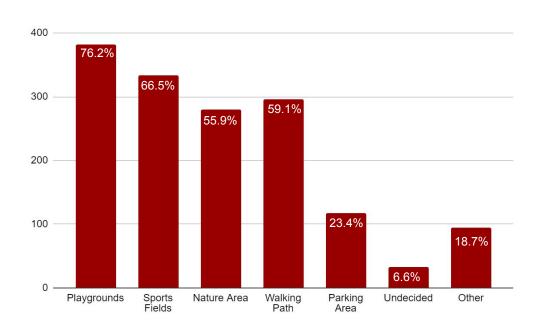
If Cornell is rebuilt at another location, would you support it being repurposed for the Meridian Senior Center and/or Early Childhood Center?



Survey Results

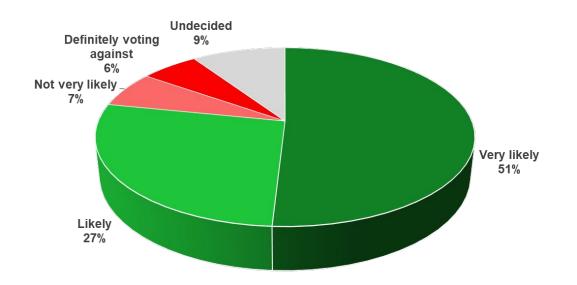
OKEMOS PUBLIC SCHOOLS

If Cornell is rebuilt at another location, what amenities would you like to have on the current Cornell site?



Survey Results - Scientific Sample Initial Survey in *March* 2022





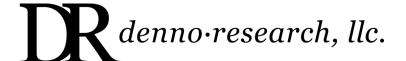
Q1. This November, Okemos Public Schools plans to ask voters to consider a revenue-neutral bond that is not expected to increase the current tax rate. These bonds, if approved by voters, would replace debt that will be paid off. These bonds would be dedicated to the placement and renovation of educational buildings, outdoor spaces, parking and drop off, safety and security measures, technology improvement and potentially busses. Estimates place this expected zero millage increase - which would be no expected change to the current tax rate - as able to generate up to \$275 million. How likely are you to vote in favor of the Okemos Public Schools bond proposal, are you very likely, likely, not very likely, or definitely voting against the proposal?

R denno·research, llc.

Survey Results Scientific Sample Survey of Okemos Citizens

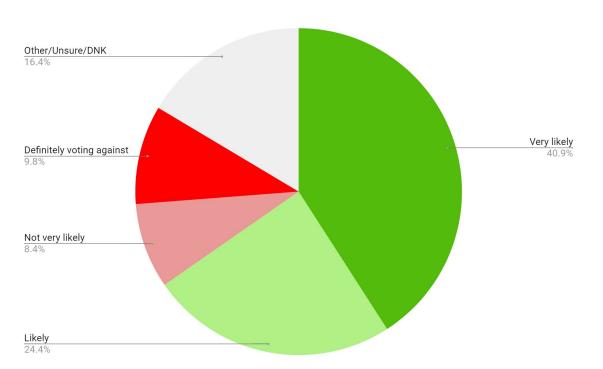


- Administered by Denno Research an East Lansing public opinion firm
- Telephone Survey conducted May 16-18, 2022
- Representative sample of 225 citizens in Okemos
- 64.9% participated via cell phone

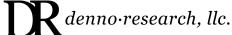


Survey Results - Scientific Sample Updated Survey in May 2022

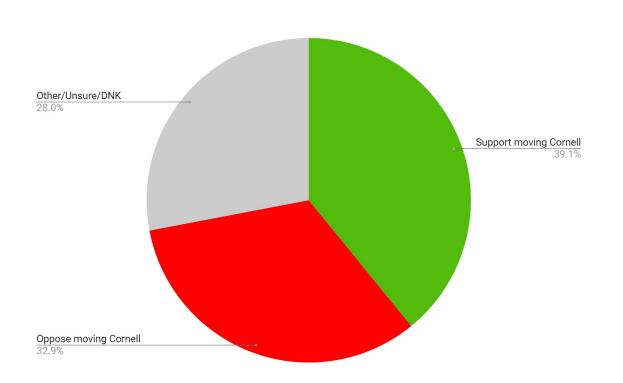




Q1. This November, Okemos Public Schools is considering a revenue-neutral bond proposal that would generate \$275 million with no change to the current tax rate. If approved by voters, the bond would replace debt that will be paid off. The bond would fund the replacement of Cornell Elementary as well as Chippewa and Kinawa middle schools, which have significant repair needs and overcrowding. It would address repairs and updates across the district, including parking and drop off, safety and security, athletics, fine arts and technology improvements. How likely are you to vote in favor of the Okemos Public Schools bond proposal, are you very likely, likely, not very likely, or definitely voting against the proposal?



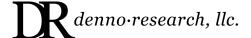
Survey Results - Scientific Sample Q2. Support to Move Cornell After Pros + Cons



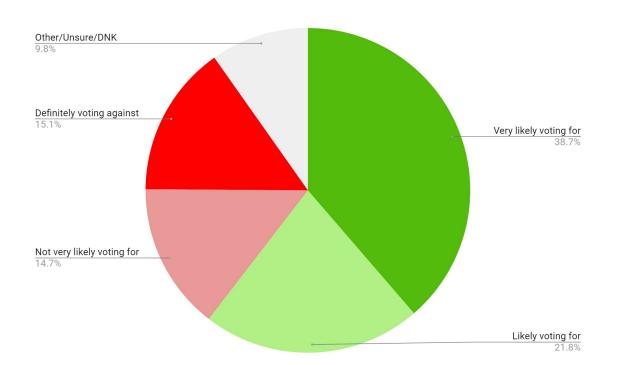
Q2. The current Cornell Elementary building would cost more to repair than to replace, is too small to meet enrollment and does not meet today's educational standards. There is a proposal to build a new building at a larger greenfield site owned by the district, that is 1.2 miles away on Powell Road.

[Additional PRO + CON statements provided]

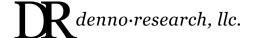
After hearing more about the Cornell proposal, are you supportive or opposed to moving Cornell Elementary to Powell Road?



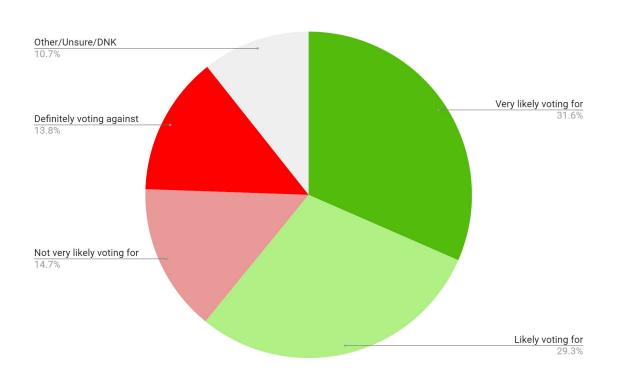
Survey Results - Scientific Sample Q3. Support of Proposal after Cornell Pros + Cons



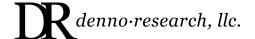
Q3. After hearing more about the potential bond proposal which includes a new Cornell on the Powell Road site and the arguments for and against it, if the election was held today, how likely are you to vote in favor of the Okemos Public Schools no millage rate increase bond proposal, are you very likely, likely, not very likely, or definitely voting against the proposal?



Survey Results - Scientific Sample Q4. Support of Proposal after Cornell Future Use Info



Q4. If Cornell Elementary moves to Powell Road, the school is considering returning the existing site to greenspace such as a playground or natural area or using it for the Senior Center and/or Early Childhood Center. After hearing more about the potential future uses planned for the Cornell site, if the election was held today, how likely are you to vote in favor of the Okemos Public Schools no millage rate increase bond proposal, are you very likely, likely, not very likely, or definitely voting against the proposal?





Agenda

- Goal + Tonight's Agenda
- Overview of New Survey Results
- Overview of Potential Paths
- **Board Discussion**
- Board Action + Next Steps







Recommendation Committee's Development Approach



- 44-member Stakeholder Steering Committee
- Guiding principles aligned to Mission, Vision + Values, 2020-2024 Strategic Plan, 2018 Board Priorities
- Informed by multiple surveys, nine listening sessions, three community forums, regular board updates, consistent website updates + facilities study
- Post recommendation: Three board sessions,
 Community Q+A + multiple community surveys





Q. How was the committee's recommendation developed?

A. See details here

Recommendation Financial Overview - Base Projects



Area of Investment	Cost Estimate
New kindergarten-4th grade elementary to replace Cornell Elementary	\$35,700,000
New 7th-8th building to replace Chippewa Middle School	97,600,300
New 5th-6th grade building to replace Kinawa Middle School	69,244,000
Facility assessment pressing needs + minor enhancements	26,390,000
Building additions	
Hiawatha expansion	1,925,000
High School performing arts	2,725,000
High School cafeteria + kitchen expansion	4,520,000

Recommendation Financial Overview - Base Projects con't



Area of Investment	Cost Estimate
Technology, includes first replacement of student + staff devices	13,400,000
High School athletics, field replacement + equipment	9,420,000
Furniture replacement at 75%; including Senior Center	5,402,700
Relocate Senior Center, Operations/Technology + Administration	3,825,000
Edgewood pressing needs + minor enhancements	2,440,100
Transportation, buses + above ground fuel tanks	2,765,000
Wardcliff demolition	333,000
(Less sinking fund, prior bond)	(9,635,000)
Subtotal of Base Projects	\$266,055,100

Recommendation *Financial Overview*



Avec of lovestweent	If Cornell Replacement	
Area of Investment	at Powell	at Cornell
Subtotal of Base Projects	\$266,055,100	\$266,055,100
Powell Road site, road + infrastructure	3,500,000	
Cornell phasing escalation		9,900,000
Cornell demolition		433,000
Kinawa + Chippewa Middle School reduction (approx. 3,500 SF)		(1,388,100)
Technology, second replacement of student + staff devices 5,000,000		
Edgewood relocation to Cornell, if desired	444,900	
TOTAL	\$275,000,000	\$275,000,000

Future Master Planning



- Okemos Public Montessori (K-4)
- Bigger picture athletics + performing arts
- Senior Center/ECC/Wardcliff
- Return unused sites to active greenspace
- Consider other areas not prioritized for initial phase



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Board Action on 2022 Bond Proposal



- Zero mill increase generating \$275 Million no change to current tax rate
- Three new, expanded buildings replacing Cornell Elementary,
 Chippewa Middle School + Kinawa Middle School
- Other expansion + renovation to relieve overcrowding from persistent enrollment growth + provide future-ready learning updates to aging academic, fine arts + athletics spaces
- Projects district-wide to address pressing needs to keep students warm, safe + dry
- Replacement of furniture where needed district-wide

Next Steps

MAY	2	Update + Feedback	School Board Workshop
	4	Finalize Recommendation	Steering Committee
	9	Present Recommendation to BOE	School Board
	12	Zoom Q&A: Community Update	Administration, Community
	16	Tentative BOE Work Session (if needed)	School Board Workshop
	23	BOE Vote on Recommendation Scope for Bond Application	School Board
JUNE-AUG	June 29	Michigan Department of Treasury Review	State of Michigan - Treasury
	July 11	BOE Regular Meeting to Approve Final Bond Application	School Board
	Aug 16	Call for Election - Deadline to Forward Language to Clerk	School Board
SEPT-NOV	Sept-Nov	Outreach Updates	School Board
	Sept-Nov	Community Outreach	Community
	November 8	Election Day	State of Michigan - Elections

Professional Services Partners Why + How



At pre-bond stage, Architect/Engineers + Construction Managers assist districts with:

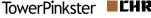
- Conducting facility assessments + developing cost estimates
- Assisting with gathering + synthesizing community input
- Sharing best practices + lessons learned from other districts
- Developing potential concepts to consider based on community input

How are they compensated?

- All pre-bond work is "at-risk" / unpaid until the bond passes
- They are paid a fee on the total bond amount (regardless of what/where) plus direct costs like dumpsters and jobsite trailers

Q. Why have partners + how are they paid?

A. Only paid IF bond passes, see details...





Our Approach Norms, Criteria + Guiding Principles



- Norms + working agreement for development process
 - Transparent, open, + inclusive community steering committee
 - Student-centered decisions based on information + what is best for the greater good

New Building "Big Rock" Criteria

- Student Equity: Supports success of the whole student + for all students
- Educational Environment Agility: Offers safe, future-ready learning
- Sustainability: Enables environmental
 + fiscal responsibility (Age, Condition, FCI)
- Site Desirability: Site layout, accessibility, size, flexibility, location + greenspace

Overarching Guiding Principles

Rorms + Working Agreements consensus listening to all voices forward thinking viewpoints collaboration ideas active listening specific points collaboration ideas active listening specific property of the areveryone innovation active listen open patience berespectful creativity open minded communication cooperation

Our Approach Guiding Principles





Guiding Principles - February 9, 2022

- A. Support the implementation of the OPS vision, mission, values and equity plan.
- B. Ensure 21st-century student learning and achievement as well as equitable access and development of the whole child across all of our schools.
- C. Consider viable solutions for a 5,000 student district that allow us to maintain equitable building size, class size (number of students) and square footage per student.
- D. Maintain K-4, 5-6, 7-8, 9-12 configuration for delivery of rigorous and relevant programs to meet current and future demands and instructional resources for our diverse student population.
- E. Allow flexibility for future changes in enrollment, funding and government mandates.
- F. Promote decisions as a good steward of taxpayer dollars; ensure financial stability of the district and tax implications for the citizens of Okemos.
- G. Promote optimal utilization of school buildings/facilities for our children, families, staff and community.
- H. Maintain a commitment to listen to those who are willing to share their input and consistently and transparently share available information for data driven decisions.
- I. These guiding principles and this bond proposal will serve as the foundation of a long-term master plan for Okemos Public Schools.
- J. Provide facilities and grounds that are reflective of the high expectations of the community and are representative of the district's reputation.

These guiding principles and this bond proposal will serve as the foundation of a long-term master plan for Okemos Public Schools.





Our Approach

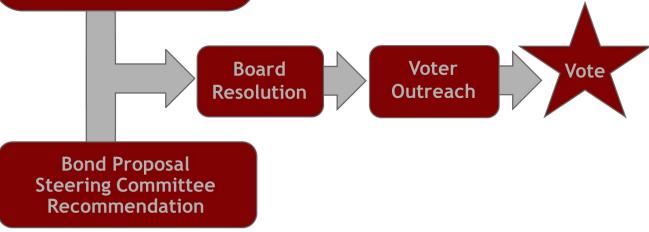
TowerPinkster



Key Inputs:
Big Picture Vision
Community Forums
Community Survey
Facilities Needs Assessment
Enrollment Projections
Budget & Cost Constraints

Extensive, Inclusive & Open Process:

- Due Diligence with Key Inputs
- Steering Committee Work
- Monthly Board Updates
- Ongoing School Website Updates



Key Drivers Challenges

- Aging Facilities Lack of future-ready technology, classrooms + furniture: average building age of 50.4 years
- Pressing Warm, Safe + Dry Needs
 Average Facility Condition Index (FCI)
 of 84.6 (renovation versus replacement)
- Significant Enrollment Pressures/Space
 Over a decade of persistent growth,
 Not adequate space for current and
 future enrollment







Cornell Elementary

Identified as Greatest Need +
Highest Priority Large-scale Project
by Steering Committee

Informed by numerous <u>Listening Sessions</u> from our community which shared themes including:

- Lack of available classrooms, offices + student spaces
- Small building size + overcrowding
- Concerns over building age + condition
- Concerns over car line, bus line + parking

<u>Facilities Assessment</u> concluded that this building was not a good candidate for significant investment as it would cost more to renovate than to rebuild.





Chippewa

Identified as Second Greatest Need by Steering Committee



Informed by numerous <u>Listening Sessions</u> from our community which shared themes including:

- Fine arts wing in poor condition
- Need additional space (group rooms, offices, restrooms, cafeteria, etc)
- Replace ceiling, casework, flooring
- Roofing, HVAC, lighting, noise, concrete heaving + accessibility concerns

Facilities Assessment concluded that this building was not a good candidate for significant investment as it would cost more to renovate than to rebuild.





Kinawa

Identified as Next Greatest Need by Steering Committee; Opportunity for Third Major Project



Informed by numerous <u>Listening Sessions</u> from our community which shared themes including:

- Many classrooms without windows
- Pool needs to be filled in
- Needs additional space (group rooms, offices, restrooms, cafeteria, auditorium)
- Address traffic flow + car drop-off lines
- Replace playgrounds, ceiling, flooring
- Accessibility challenges/level changes

<u>Facilities Assessment</u> concluded that this building was not a good candidate for significant investment as it would cost more to renovate than to rebuild.





Medium + Small Rocks

Identified as Highest Priority
Remaining Needs
by Steering Committee

(Smaller-scale Projects)

- Addresses critical facility needs + minor upgrades across all schools
- Construction of secure vestibule entry corridors at each school
- Addition of school space at Hiawatha
- Furniture replacement across the district (75% replacement)
- Student 1:1 computer device replacement through 2028





Medium + Small Rocks

Identified as Highest Priority
Remaining Needs
by Steering Committee



- Addition of performing arts space at OHS
- Relocation + construction of a new OHS tennis, baseball + softball complex
- Meridian Senior Center relocation + furniture replacement
- OHS cafeteria + kitchen expansion/renovation
- District bus replacement
- Technology infrastructure upgrades
- Relocation of district administration, operations + technology departments







Steering Committee Recommendation:

Powell Road

- Timely addresses most pressing need first
- Allows students to stay at Cornell + Edgewood during construction (2 yrs)
- Spaces OPS elementary schools geographically
- Cost effective saves \$6.4 million dollars in escalation costs
- Maintains current districting
- Creates model for outdoor learning to be carried across other buildings where possible







Steering Committee Recommendation:

Future Cornell Use

- Retain Cornell as usable neighborhood space
- Commitment to demolition (if building is not repurposed*)
- Greenspace possibilities: playground, fields, natural area
- Building use possibilities: Future Senior Center, Early Childhood Center

* Commitment to all unused buildings, including Wardcliff





Steering Committee Representatives

Sue Williams, Administrative Assistant Danielle Jenkins, Bennett Woods, Parent Evie Leiby, Central Montessori, Parent DeeLane Camling; Carolina Giraldo, Childcare/Staff member. Community Ed Karen Shapiro, Chad Crandell, Chippewa, Parent Mark Tomczak, Chippewa, Teacher. PE/Athletics/Electives Joel Conn, Community/Business, Citizens at large Nick Biggee, Community/Business, Citizens at large Joanna Purkiss, Cornell, Parent Michelle Ciabotti, District, Parent Emily Swirski, District, Food Service Director Jody Noble, District, Principal, secondary Lauren Schefke, District, Principal, elementary Andy Phelps, District, Board of Education Katie Cavanaugh, District, Board of Education *Stacy Bailey, District, Assistant Super-Instruction Kim Burchman, District, Community Ed Coordinator



Steering Committee Representatives

*Liz Lentz, District, Executive Director of Finance

*Mark Fargo, District, Director of Operations

Tom Isom, District, Director of Technology

Corrinne Karpinski, District, Director of Transportation

Heather Pricco, District, Special Education

Tempie Brown, District, Athletic Director

Lara Slee, District, Director of DEI

Mark Stice, District, Fine Arts

Lauren Kushion, District, Parent

Mallory Voris, Edgewood, Parent

Kendra Hixson, Elementary, Teacher

Jasmine Blythe, Fine Arts, Teacher

Kayla Bryd-Daniels, Hiawatha, Parent

Ursula Morris, Kinawa, Teacher

Sarah Allen, Kinawa, Parent

Marsha Morehead, Montessori, Teacher



Steering Committee Representatives

Tom Hopper, OEA, Teacher Lori Mazzulo, OEA, Teacher Noelle Burak, Young Mi Choi-DeYoung, OHS, Parent Kim Floyd, OHS, Teacher/Electives Ed Besonen, Police/Emergency Manager, Meridian Township Cherie Wisdom, Senior Center, Citizens at Large Gordon Melms, Senior Center, Citizens at Large Abby Showerman, Special Populations, Teacher Amulya Gundlapally, Student, OHS Nupur Shah, Student, OHS Liane Matson, Wardcliff, Parent *John Hood, Superintendent

THANK YOU FOR YOUR SERVICE!!!!



^{*} District CORE Planning Team

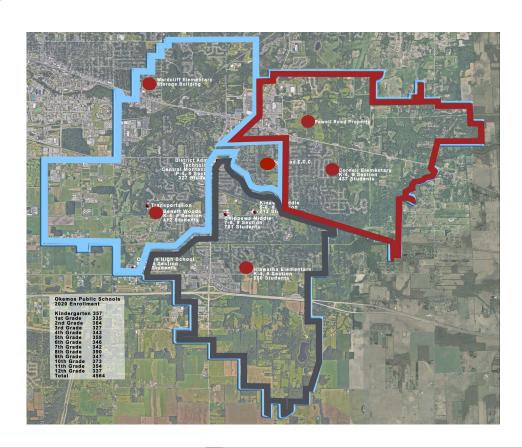
Recommendation Current District Overview



Three "districting" areas

- Bennett Woods light blue
- Hiawatha- grey
- Cornell- maroon

Locations of schools and district property





Recommendation Location Assessment: "New Cornell"



	Cornell	Edgewood	Powell Road	
Short-Term Redistricting	Most Limited	Some	Most Limited	
Geographic Location	Evenly dispersed in district	Not evenly dispersed in district	Evenly dispersed in district	
Maintains Greenspace	Yes, at Powell	Yes, at Powell	Yes, but developed at another site	
Environmental Instruction Opportunities	Some	Focus on maintaining natural space with site design	Focus on maintaining natural space with site design	
Transportation Impact (walkers, bussing)	Temporary during construction (2 years)	Yes	Yes	
Financial Impact	\$9.9M of Escalation (later completion)	\$1-2M to relocate ECC 2 yrs or \$9.9M of escalation (later completion)	\$3.5M off-site improvements	
Ongoing Operations (Constructability)	Cornell staff/students to temporarily move to CMS (2 years)	Edgewood staff/children to temporarily separate/relocate 2 yrs, then permanently to another site with pressing needs upgrades	All district programs able to stay in buildings until move	
Estimated Occupancy	Jan 2028	Aug 2025 or Jan 2028	Aug 2025	

Note: Wardcliff and Central were also reviewed however, they were deemed to not be viable locations

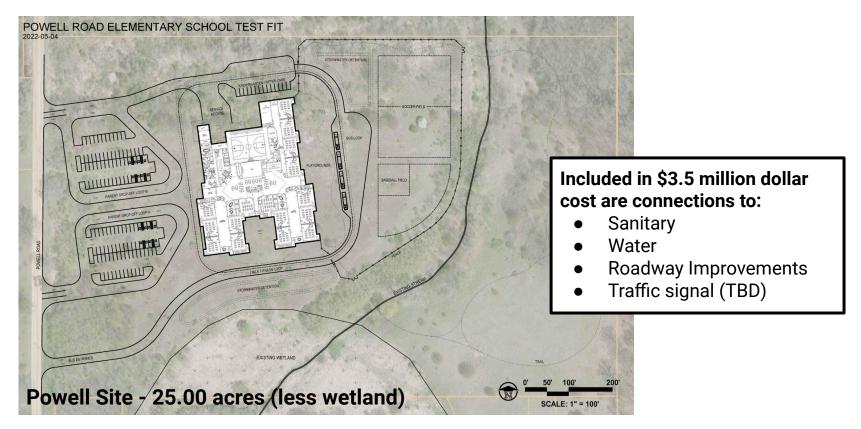
Recommendation Impact of Timelines on Project Scope*



	Cornell/Edgewood	Powell/Edgewood	
New Cornell	Summer 2028	Summer 2025	
New Chippewa	Summer 2026	Summer 2027	
New Kinawa	Summer 2030	Summer 2029	
All Projects: Escalation for Extended Timeline	\$9.9 Million	\$0	

^{*} **Note:** Timelines are based on draws from bond sale, construction phasing, + student locations. Edgewood could align to either scenario dependent upon temporary relocation + separation of ECC programming.

Recommendation Additional Infrastructure Needs: Powell Road



Significant Community Engagement Listening Sessions, Forums, Surveys + More



- Two community surveys
- Eight community listening sessions
- Two community forums
- Community steering committee (9 meetings)
- Sought out key staff stakeholders
- Third-party survey (statistically valid)
- Regular board updates
- Website, email, video updates



District parents, guardians, students, employees, and community members are invited to a discussion about the 2022 Bond Program. As a district, we continue to seek input on future facility and programming needs to improve the educational environments of our students and community. Stay tuned for additional opportunities to engage with the bond!



Join us via Zoom! (https://bit.ly/3lcW1sS)



Join us for a **LISTENING SESSION**

The Okemos community is invited to one of two virtual discussions about the vision of Okemos school facilities. As a district, we're seeking input on future facility and programming needs to improve the educational environments of our students.

Join us via Zoom!

Wednesday, January 12th Thuesday, January 13th 6:00 - 7:00 pm 7:00 - 8:00 pm





Refresh on Process + Timeline Roles + Responsibilities



Core Team Process:

- Weekly working sessions (2-3 per week)
- Analysis of as-is + to-be facilities needs + opportunities
- Development of initial concepts for committee consideration
- Update + engage community + board of education for feedback
- Facilitate committee discussion
- Adjust concepts to match committee feedback, repeating process until consensus is reached



Our Recommendation Selection of "New Cornell" Site



- Placing students at center of our focus
- Satisfying site needs (size, drop-off, etc.)
- Keeping in mind concerns in community regarding redistricting
- Maximizing equity across district; considering proximity to existing school, Wardcliff students + time on bus
- Considering + balancing greenspace use
- Tapping into opportunity for hands-on environmental experience - engagement
- Maximizing fiscal responsibility timeline will save approximately \$6.4M
- Phasing benefit Addresses most pressing need first as the new K-4 can commence first



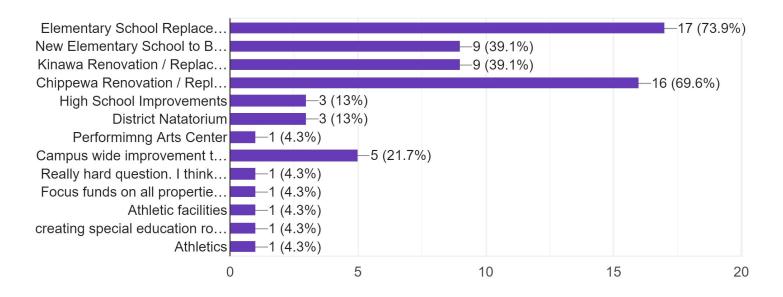


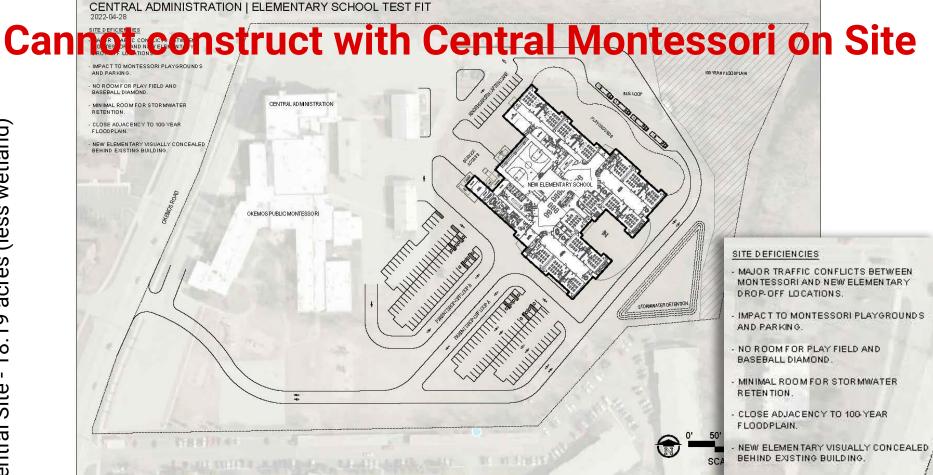
18.00 acres **Edgewood Site**

Steering Committee # 5: Survey Results - Top 3

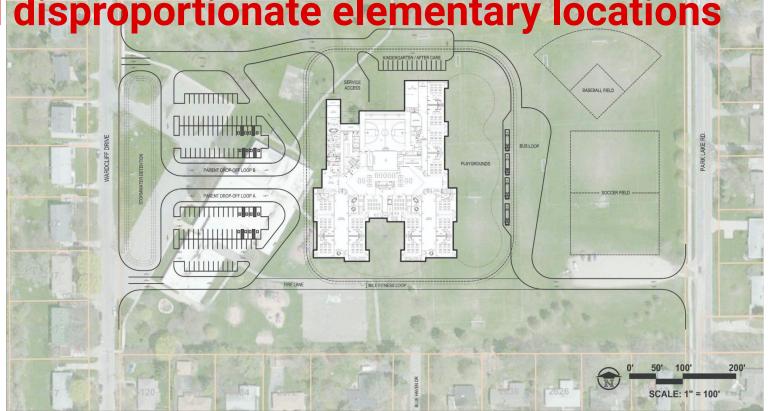
Based upon the information shared to date, what are your personal Top 3 items which should be first addressed with the Bond improvement monies?

23 responses













Cornell Elementary Site

10 acres

Powell Road Site

25 acres

Our Recommendation Elementaries - Maintain 4 Buildings



Note: Impact of special education support staff, food service, mail/delivery, transportation administration, additional behavioral supports not included but may be impacted. Wages include benefits and retirement.

Area of Expense	Annual Amount	
Principal	\$180,000	
Administrative Asst + Clerk	96,000	
LMC Specialist	45,000	
Specials (Art, Music, PE)	115,000	
Custodian + Night Cleaning	175,000	
MTSS Coordinator	102,000	
Counselor/SSW	120,000	
Utilities	70,000	
Minimal Additional Costs (Annually)	\$903,000	

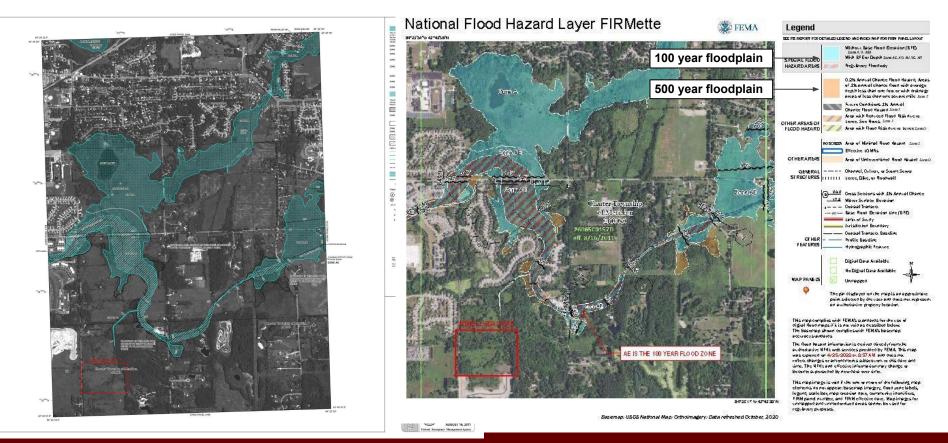
Our Recommendation Elementaries - 4 Vs. 5 Buildings



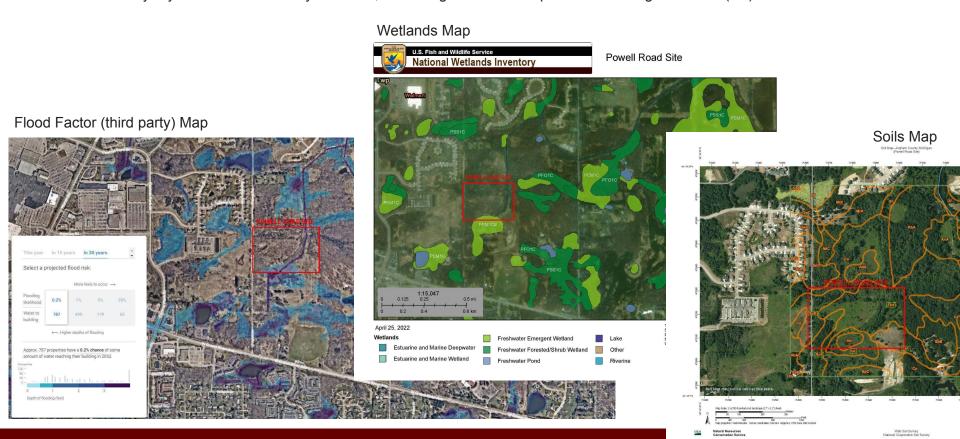
	4 Buildings	5 Buildings
Mission, Vision, Equity Plan	Yes	Yes
21st-Century Learning + Achievement; Equitable Access + Dev.	Yes	Yes
Equitable Building Size, Class Size + S.F./Student	Yes	No
Maintains Grade Configuration (Rigorous + Relevant)	Yes	Yes
Flexibility for Future Changes in Enrollment, Funding	Yes	No
Financial Stewardship; Financial Stability (Annual Cost)	Yes	No
Optimal Utilization of School Buildings	Yes	No

Brandon List (TowerPinkster) Research on Powell Road Site - floodplain, wetlands inventory, soils information:

• The site is comfortably outside of the 100-year and 500-year floodplains. On the colored FEMA map, those flood zones are the blue/red hatched and orange areas respectively.



- There is also a third party application called Flood Factor that projects out flood risk for the real estate industry. I've attached their thirty year projection for the site and it shows that the site remains outside of significant flood risk.
- There is a delineated wetland on the south edge of the property. Which we already knew about.
- The majority of the site is a sandy loam soil, which is good for development. The Houghton Muck (Hn) is the wetland on the south.

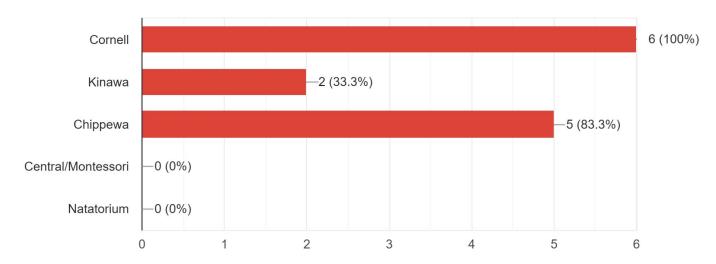


Selecting Scenarios for Development Steering Committee Feedback on 3/23



We cannot replace each Big Rock right now, so which are most critical to address in the 2022 Bond? Choose 2.

6 responses







Update from 4/20 Committee Meeting Refresh on Cornell Facility Assessment



Summary Observations:

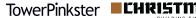
- Not enough space for parent drop off/pick up, inadequate service entrance
- Exterior fascia and roof need replacement, brick repairs needed
- Flooring and casework need replacement
- Corridors narrow, office/staff support space inadequate, lacks collaborative space
- Replace lighting throughout, mechanical units and controls need replacement
- Overhead power lines to building are too low

Investment Considerations:

FCI 104% - Significant renovations needed to reach "good" rating - not a good candidate for significant investment

Site Considerations:

Issues with vehicle drop-off/pick-up layout and parking





Update from 4/20 Committee Meeting Summary of Need for Cornell Replacement

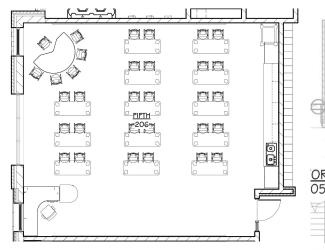
- Cost to fix greater than cost to replace 104% FCI
- Existing building is overcrowded
- Existing building is 43,000 sf on 10 acres site (95sf/student)
- Desire is for 95,000 sf on a 20+ acre site (200sf/student)
- Renovation investment would last 15 years, new building 50 years
- Students would need to be offsite for at least one year of construction - capacity elsewhere in district
- New location allows for 2 drop off lines + separate bus drop off
- Opportunity for modern + agile learning environment
- Existing Cornell Building would be repurposed or returned to green space

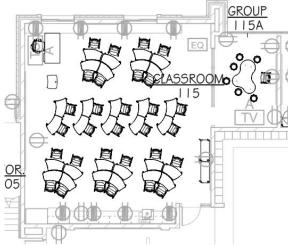


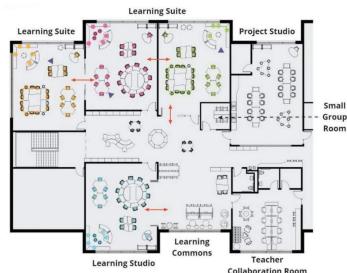
Large, Medium + Small Rocks

Steering Committee - Furniture Priorities









Traditional Classroom

"Active Learning" Classroom

Learning Communities

Large, Medium + Small Rocks

OKEMOS PUBLIC SCHOOLS

Steering Committee - Furniture Priorities [in descending order]

- General classrooms at all buildings
- Specials classrooms at all buildings
- Creation of Sensory rooms and/or integration of SEL furniture into each classroom
- Itinerant spaces (i.e. Reading Recovery, Speech, School Psychologist, etc.)
- Media Centers
- Music/Band/Choir classrooms
- Main Office/Admin. furniture
- Cafeterias
- Reduce HS Athletics furniture & equipment budget currently \$800,000
- New furniture for Central Admin. (does not include Montessori) \$276,400
- New furniture for Senior Center \$250,000
- New furniture for District Operations Building \$66,456
- New furniture for Transportation Building \$66,456